

HQIP Carbon Reduction Plan 2026

Supplier name: Healthcare Quality Improvement Partnership (HQIP)

Publication date: 26 March 2026

Commitment to achieving Net Zero

The **Healthcare Quality Improvement Partnership (HQIP)** is committed to achieving Net Zero emissions by **2050**.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: April 2022 – March 2023

Additional Details relating to the Baseline Emissions calculations.

The HQIP Chair, on behalf of the Board of Trustees has given their approval, committed to and signed-off this CRP on the 04 November 2022.

HQIP is a fully homeworking organisation, this is why our current carbon footprint baseline emissions are so low: as a small organisation working from home, the majority of our negligible carbon footprint is produced by homeworkers using their computers at home.

In 2021, HQIP made the conscious decision to close its office and move all staff to homeworking contracts. This happened in May 2021, and since then there has been no commuting into an office with associated carbon emissions from use of transport, so the only area where HQIP is producing carbon emissions is through use of laptops and home lighting during the working week.

Before HQIP moved to a fully remote working operating model, the estimated tCO₂e was 136.81 per annum, this was estimated purely on scope 1 and 2 emissions taking into account the London based office.

We have worked through a number of calculations to provide estimated figures for our baseline and projected energy usage, using the 'average' homeworker's energy consumption. Conversion factors have been used from data provided in the Homeworking Emissions Whitepaper, available on request¹.

We are an organisation that is already committed to:

- Full working from home contracts.

- Paperless environment (no printed reports – web-based only) for both HQIP and commissioned NCAPOP providers.
- No photocopy facilities.
- Virtual meetings only and no provider face-to-face meetings in over two years.
- HQIP staff virtual meetings with occasional travel for in person meetings and to support our colleagues with face-to-face interaction.

As a charity with a social value strategy in place, we are committed to achieving Net Zero by 2050 in concordance with the UK Government’s commitment under the Climate Change Act.

As such we have identified areas of carbon emissions as follows:

- Scope 1 N/A – There is no office accommodation.
- Scope 2 Homeworker use of electricity.
- Scope 3 Work related travel and supply chain production. (These emissions are not reportable.)

In addition, HQIP commits to:

- Review and update the CRP annually to reflect changes in HQIP structure and to take account of the efforts made to reduce emissions over time.
- Ensure HQIP Board sign-off of each annual review.
- Review and update within 6 months of HQIP’s financial year-end.
- Make publicly available the annual CRP on the HQIP website

Operational boundary methodology:

The below declaration accounts for emissions within the HQIP operational boundary and all sources of carbon emissions over which HQIP has operational control (i.e. full authority to introduce and implement HQIP operating policies).

Baseline year emissions:

HQIP has already cut its baseline contributory emissions by 136.81 tCO₂e per year (as defined above) with the contractual arrangement that all colleagues are fully remote workers. The following data has been converted using the Homeworking Emissions Whitepaper 2020, available on request¹.

EMISSIONS	TOTAL (tCO ₂ e)
Scope 1	0 tCO ₂ e0

¹ *Homeworking emissions whitepaper*; L Skillet and L Ventress, EcoAct 2020

Scope 2	4.11 tCO₂e
Total Emissions	4.11 tCO₂e

Current Emissions Reporting

Reporting Year: 2025	
HQIP foresee reduction measures to take place from baseline year 2022-23 onwards to account for amendments to be made to the plan and a refresh in its hardware estate. As such the 2025 emissions are reflective of the baseline figures.	
EMISSIONS	TOTAL (tCO₂e)
Scope 1	N/A
Scope 2	8.22 tCO₂e
Total Emissions	8.22 tCO₂e

Emissions reduction targets

Our projected cumulative carbon emissions against baseline, if we do nothing are as follows:

Year	Scope 1 Projected Cumulative Co2 on Current Trajectory (T)	Scope 2 Projected Cumulative Co2 on Current Trajectory (T)	Total Scope 1 and 2 emissions (T)
1 (Nov 2024)	N/A	4.11	4.11
2 (Nov 2025)	N/A	8.22	8.22
3 (Nov 2026)	N/A	12.33	12.33
4 (Nov 2027)	N/A	16.44	16.44
5 (Nov 2028)	N/A	20.55	20.55

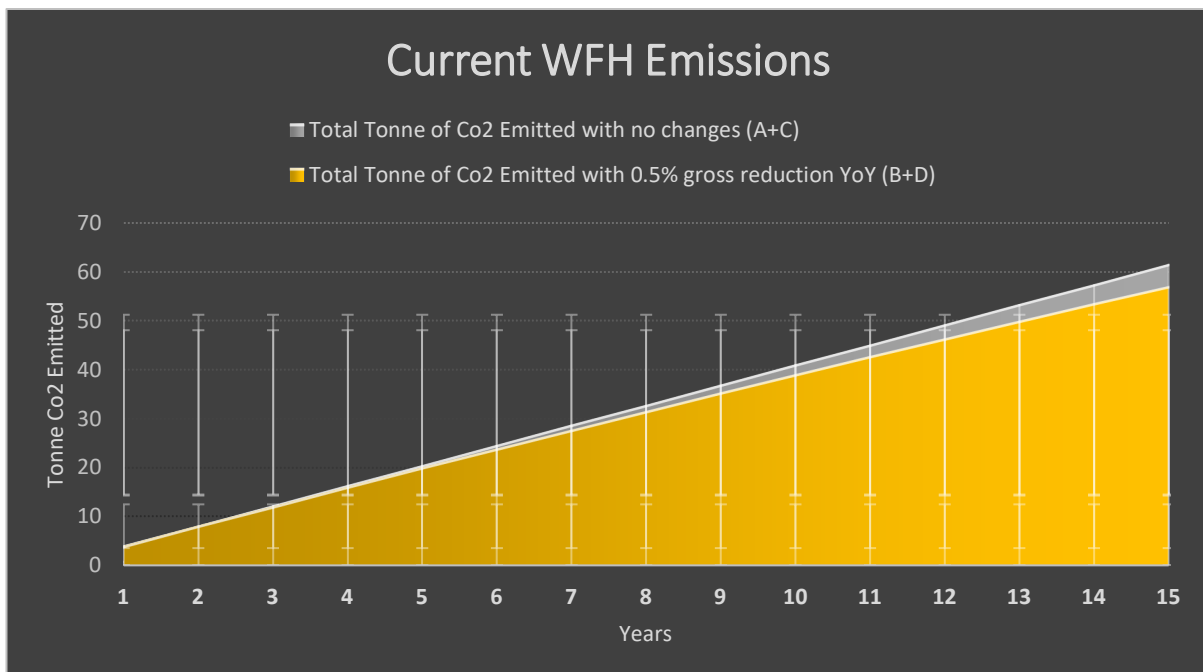
In order to continue our progress to achieving Net Zero, we have adopted the below noted carbon reduction targets.

We project that carbon emissions will decrease against our baseline measures to 20.55 tCO₂e by 2028. This is a reduction of 2.5%.

With the large reduction in tCO₂e already gained as a result of moving to a fully remote working operating model, HQIP's long term plan is to manage carbon reduction through effective supply chain management and HQIP's asset register. It is expected that HQIP provided hardware will decrease carbon emissions through increased energy efficiency as the asset register is refreshed throughout the estate.

Year	Scope 1 & 2 Projected Cumulative Co2 on Current Trajectory (T)	Cumulative Emissions 0.5% YoY Reduction (T)
1	4.11	4.09
2	8.22	8.13
3	12.33	12.14
4	16.44	16.10
5	20.55	20.03

Progress against these targets can be seen in the graph below:



Carbon Reduction Projects

HQIP is subject to the requirements of NHS England's Evergreen programme and in line with [PPN 006](#).

The requirements of this programme ensure we are actively working through the supply chain to encourage change and transparency. A key driver of this is the requirement of either a Carbon Reduction Plan, or a publicly facing Net Zero Commitment for all our above threshold contracts, in line with [PPN 023:2026](#)

The areas below outline the projects that HQIP will seek to develop over the next five years:

HQIP approach to carbon reduction			
	Description	Approach	Timescales
HQIP appointed person lead	Our CEO, Chris Gush is HQIPs appointed lead.	Ensuring HQIP will continually consider sustainability and CRP in business decisions	Immediate
Ensure annual HQIP Board review of CRP	CEO to share with Board and or Chairperson.	Board Trustee review	Annual
Education and encouragement for staff to improve energy efficiency.	Providing advice	Sharing best practice, for example turning off laptops and monitors when not in use.	Constant and ongoing
Replacement of old IT equipment.	Ensuring what is replaced is an improvement.	Replacement of old technology will be with more efficient less energy consuming products.	Ongoing

Supply Chain Management

HQIP's operating model through the existing NCAPOP contract requires the purchasing of services and doesn't require the purchase of goods, therefore, HQIP is committed to ensuring our secondary and tertiary supply chains have strict net-zero plans in place.

Suppliers we use going forwards will be asked to demonstrate their emission reporting in line with legislation. Where a supplier is not bound by the legislation, HQIP will encourage transparent reporting to ensure we are working with suppliers who are dedicated to achieving net-zero by 2050.

In our procurement activity, bidders are required to demonstrate their social value initiatives with a 5% weighting applied to net zero.

All our current NCAPOP provider host organisations have publicly available mission statements on their plans to reduce the carbon they emit, both through their purchase of goods and internal practice.

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

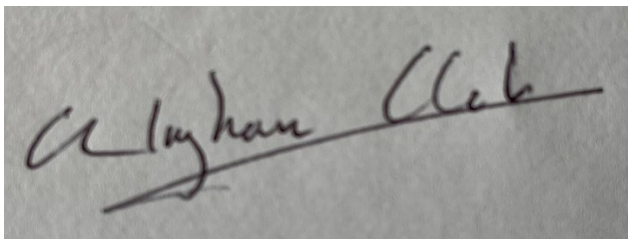
Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard² and uses the appropriate Government emission conversion factors for greenhouse gas company reporting³.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements..

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of HQIP

Celia Ingham Clark – Chair of the Board



26 March 2026

²<https://ghgprotocol.org/corporate-standard>

³<https://www.gov.uk/government/collections/government-conversion-factors-for-company-reporting>